

## BUSINESS ANALYSIS FREE COURSE BOOK



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### BUSINESS NTRODUCTION TO BA

Business analysis is the practice of enabling change in an enterprise by defining needs and recommending solutions that deliver value to stakeholders.

Business analysis enables a company to articulate needs and the rationale for change, and to design and describe solutions that can deliver value.

- A Business Analyst evaluates Business Processes or IT Systems with the goal of making improvements to the processes or Systems.
- In making improvements in IT Systems, a Business Analysts acts as a middleman between the company and the IT team.
- Required in every field and industry.
- Different Levels of BA's / Average Salary.
- A Business Analyst typically operates within the Business Change Life-Cycle.



# £44,093 **£54,246** £73,360

A Low Permanent BA salary per year The Average Permanent BA salary in the UK per year A High Permanent BA salary per year

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We can compare a Business Analyst to a Bartender

Gathering Requirements Understanding Business Needs

The Bartender asks the customer what drink they would like.

The customer requests for Gin & Tonic, No Ice, Two Lime Slices



#### Business Analyst Playing the Middle Man

The Bartender takes the customer's requirements to the mixologist.

The mixologist makes the drink based on customer's requirements



Presenting the Order Expressing system solution to the IT Team or Expressing process solution to the departments

The Bartender then takes the drink from the mixologist back to the customer.

The Bartender will make sure that the mixologist meets the customer's requirements.

## ROLES YOU CAN APPLY FOR

The term 'analysis' is used in many contexts and with regard to several different roles. Broadly speaking, Business Analysis can be categorised under 3 main headings.



- Typically the work of Senior Management
- Often supported by business consultants and often outside the remit of BA's unless working as a consultant
- Mostly BA's support this activity rather than carry out the activity
- Business analysts often have to recommend, design and deploy the tactics that are needed to execute the business objectives and strategy, typically through process and IT Solutions.



- Business analysis assignment usually begins with the analyst gaining an understanding of the business situation in hand.
  - Get clarity on the problem to be solved
  - Read existing documentations, interview stakeholders
- In practice it is rare that the entire or actual problem has been identified and it is even less likely that any proposed solution will address all of the issues.
- The first step is to clarify the problem to be solved; without this, the analyst may examine the wrong area and identify unhelpful solutions.
- Take a holistic view and consider all aspects, including the business processes, software products, job roles and employee skills that are needed to improve the situation successfully.
- Business analysis services requires:
  - Situation investigation
  - Problem definition
  - Business process improvement and
  - Requirements definition are all required to be delivered to identify the required business changes



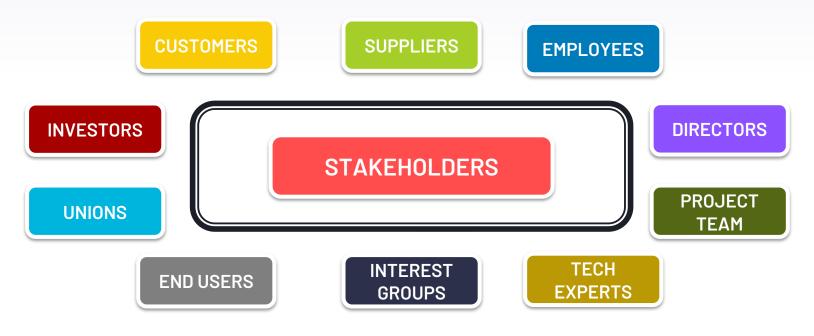
- Responsible for analysing and specifying the IT system requirements.
- Systems analysis work involves the use of techniques such as data, process and event modelling, and requires detailed understanding of non-functional requirements and how they should be specified.
- Involves describing Software and Hardware requirements.

### BUSINESS STAKEHOLDER MANAGEMENT

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A Stakeholder is anyone or anything that has an interest in the project who can either affect or be affected by the project.

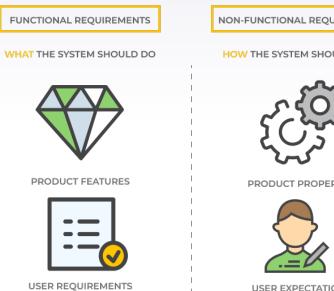
These can be individuals, third parties or systems.



- Requirements are statements of needs.
- Requirements are at the very heart of business and IT change.
- A requirement is a feature or characteristic that has been requested by a stakeholder and may form part of a solution.
- Ultimately, requirements determine what a solution should provide and how well the solution should perform.
- We gather requirements everyday, we just don't know it, for example:
  - Going to the coffee shop
  - Purchasing a car
  - -Renovating a house

### S OF REQUIREMEN BUSINESS

- Functional Requirements: What we expect the solution to do for us
- Non-Functional Requirements: Deals with constraints around the solution and how the solution will behave
- Technical Requirements: Hardware and Software requirements



NON-FUNCTIONAL REQUIREMENTS

HOW THE SYSTEM SHOULD DO IT

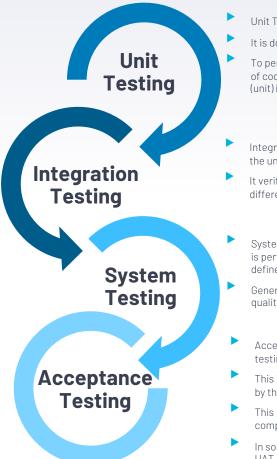


PRODUCT PROPERTIES

USER EXPECTATIONS

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- Unit Testing is the first level of testing.
- It is done during the coding phase by the developers.
- To perform unit testing, a developer writes a piece of code (unit tests) to verify the code to be tested (unit) is correct.
- Integration testing is the next level of testing after the unit testing.
- It verifies the output of the integration between different modules, components, or services.
- System testing is the third level of testing, and this is performed to verify that the system meets the defined business requirements.
- Generally speaking, this should be executed by the quality assurance team or the developers.
- Acceptance testing is also know as user acceptance testing (UAT).
- This is the final level of testing. This is usually executed by the users of the system.
- This is conducted after the system testing has been completed successfully.
- In some cases, business analyst are is also involved in
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required. Our Business Analysis packages includes:



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Please feel free to visit <u>dbschool.co.uk/business-analysis</u> for more information in the meantime